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Reframing Gender Roles: The Cultural Dynamics Shaping Women's Engagement in Community Development Projects in Kenya

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| <p>Chief Editor Web: www.ijfdc.org Email: info@ijfdc.org</p> <p>Editing Oversight Impericals Consultants International Limited</p> | <p>Abstract: Understanding the dynamics of gender roles is crucial in Women's participation in community development projects for inclusive and sustainable development. This study examines the extent and dynamics of the involvement of women in community development projects in Kenya, with a particular focus on the socio-cultural and structural barriers that impede their leadership roles. Employing a descriptive research design and a mixed-methods approach, data were collected from a representative sample of 180 respondents, including project members and officials, from three registered community development projects in the Mukaa-Kitaingo ward in Makueni County. A multi-stage sampling technique was used, incorporating purposive, stratified, and systematic random sampling methods, which ensured diverse representation across key demographic variables. Quantitative findings reveal that while 70% of respondents recognize women as active participants in community initiatives, 73% disagree that women are afforded equal leadership opportunities, indicating a paradox between visible participation and substantive influence. Qualitative insights further highlight that entrenched patriarchal norms, restrictive family structures, and cultural practices are acknowledged as barriers by 54% of respondents and continue to limit women's advancement into decision-making positions. Based on these findings, the study recommends targeted policy interventions, capacity-building programs, and community sensitization initiatives to address these systemic obstacles and promote inclusive governance. The contributions of this research lie in its detailed empirical analysis of gender dynamics within community development, offering actionable insights for policymakers and practitioners striving to achieve sustainable development goals (SDG 5: Gender Equality and SDG 10: Reduced Inequality). Areas for further research include longitudinal assessments of gender dynamics, intersectional analyses of socio-economic factors, and comparative studies across diverse cultural contexts to better understand the evolving landscape of women's leadership in community development.</p> <p>Keywords: Gender Roles, Cultural Dynamics, Community Development, Women's Participation, Policy Interventions, Sustainable Development.</p> |
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1.1 Background of the Study

Women play a critical role in community development projects, yet their participation is often influenced by cultural norms and gender expectations (Kabeer, 2020). In many societies, traditional gender roles dictate women's responsibilities, limiting their access to decision-making positions and leadership opportunities in community initiatives (Cornwall, 2016). Despite global efforts to promote gender equality, cultural perceptions continue to shape the extent to which women can engage in development projects. Cultural norms define the expected roles of men and women in society, often

reinforcing patriarchal structures that hinder women's active participation in community development (Agarwal, 2018). For instance, in many African and South Asian contexts, traditionally women are expected to focus on domestic responsibilities, which restricts their ability to engage in external economic or social activities (Tadesse et al., 2021). Such cultural expectations often exclude women from leadership positions in development projects, limiting their influence in shaping community priorities and policies.

Social perceptions about women's capabilities influence their acceptance as project managers, decision-makers, or active participants in community development initiatives (UN Women, 2022). Studies have shown that communities with rigid gender norms often experience lower female participation in development projects, whereas those with progressive gender attitudes foster greater inclusion (World Bank, 2021). To increase women's participation in community development, project management strategies must integrate cultural considerations that challenge restrictive gender norms. Gender-sensitive project planning, capacity-building programs and inclusive decision-making structures have been identified as key strategies to empower women in development initiatives (Moser, 2018). Additionally, policy reforms that promote gender equality in community leadership can help shift cultural attitudes toward women's roles (OECD, 2020).

1.2 Statement of the Problem

Women's participation in community development projects is widely recognized as a catalyst for sustainable socio-economic progress. However, cultural norms and gendered social structures continue to marginalize women in leadership and decision-making roles, particularly in patriarchal societies (Kabeer, 1999; UNDP, 2021). Despite global efforts to promote gender equality through Sustainable Development Goal 5 (SDG 5), progress remains slow due to deeply ingrained cultural biases, social expectations, and institutional constraints (World Bank, 2022). These cultural limitations not only reduce women's agency in development initiatives but also limit the overall effectiveness of community-driven projects, as women's unique perspectives and contributions remain underutilized (Eagly & Wood, 2012). In many African societies, cultural traditions reinforce rigid gender roles that prioritize men as leaders and decision-makers, while women often are relegated to domestic responsibilities (David et al., 2023). Studies indicate that patriarchal norms discourage women from engaging in public development activities, particularly in rural areas where traditional authority structures remain influential (IJLRET, 2017). This results in a significant gender gap in project planning, implementation, and resource allocation, ultimately weakening the impact of community-based development initiatives (World Economic Forum, 2021). Research in Kenya and Nigeria highlights that women's exclusion from development projects is not only a product of cultural stereotypes but also a reflection of systemic structural inequalities (Omondi & Mwangi, 2020). Limited access to education, lack of financial autonomy, and male-dominated governance systems create formidable barriers to women's full participation (World Bank, 2022). For instance, a study conducted in Nigeria revealed that over 68% of women in rural areas are excluded from leadership roles in community-based projects due to cultural biases and restrictive social norms (David et al., 2023). Similarly, in Kenya, research found that 75% of women surveyed in Kilifi County reported experiencing cultural discrimination that limited their involvement in development initiatives (IJLRET,

2017). Given these challenges, this study seeks to examine the cultural dynamics that shape women’s participation in community development initiatives and propose evidence-based strategies to enhance gender-inclusive development policies and practices.

1.3 Research objective

To establish the Cultural Dynamics Shaping Women’s Engagement in Community development Initiatives in Kenya

1.4 The Conceptual framework

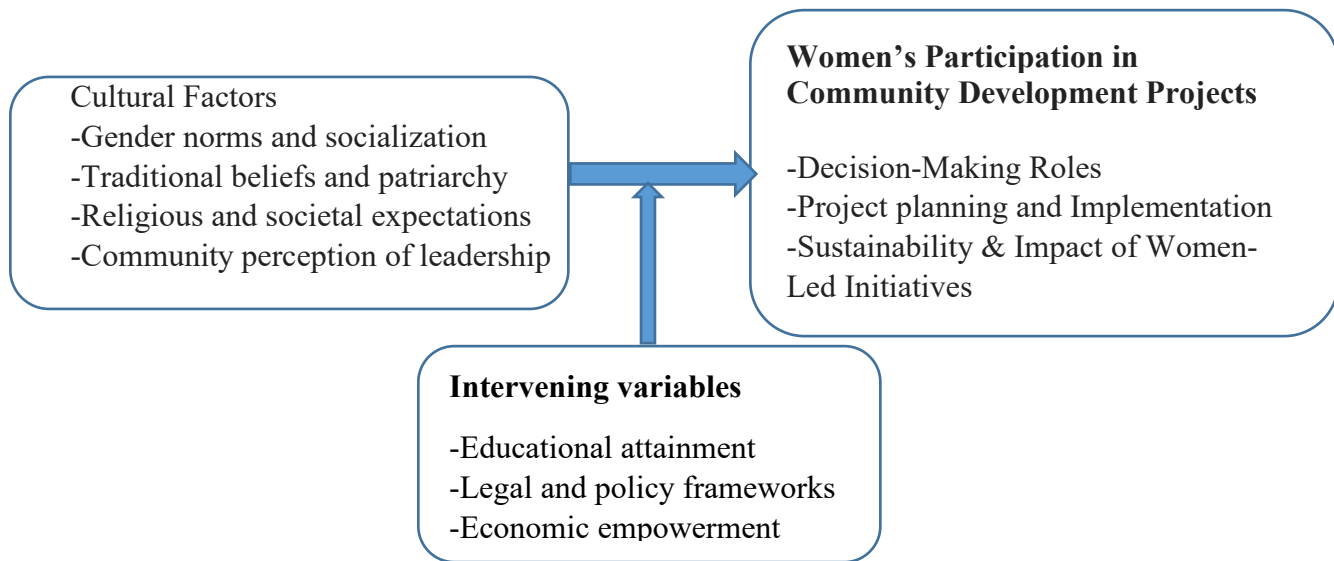


Figure 1: The Conceptual framework
 Source: own conceptualization, 2022

1.5 Literature Review

In this section, theoretical and empirical reviews are presented

1.5.1 Theoretical review

Empowerment theory

Kabeer, 1999, explains how access to resources, agency, and achievements enables women’s participation in community development. Cultural norms, traditional beliefs, and gender roles often limit women’s autonomy, restricting their involvement in decision-making and leadership. However, access to education, economic empowerment, and supportive policies can mitigate these barriers, enhancing women’s engagement in development initiatives (Malhotra & Schuler, 2005; World Bank, 2022). Empirical studies show that financial independence, leadership training, and gender-sensitive policies significantly improve women’s participation in community projects (Yunus, 2007; Omondi & Mwangi, 2020). By applying Empowerment Theory, this study provides a practical framework for increasing women’s agency, promoting gender-inclusive development, and influencing policy interventions to foster sustainable community engagement.

1.5.2 Empirical review

Studies have established that deeply ingrained gender roles significantly influence women's participation in community development. Cornwall (2016), examined women's leadership in development programs across Latin America and Asia, finding that cultural perceptions of women's inferiority limited their involvement in community governance. The study suggested that addressing these barriers requires structural changes, including gender-sensitive policies and community awareness campaigns to shift societal attitudes. Agarwal (2018) analyzed data from 15 rural development projects in India and found that women in leadership positions faced significant resistance from male counterparts and community elders. The study revealed that in areas where cultural attitudes toward women's leadership were more progressive, women were more actively engaged in project management and decision-making. A cross-national study by World Bank (2021) in 20 developing countries found that projects with gender-inclusive leadership structures had a 40% higher success rate compared to those where women had minimal involvement. The study emphasized that integrating cultural awareness into project management training improved community acceptance of women in leadership roles, leading to better project outcomes. UN Women (2022) documented case studies from Bangladesh, Uganda, and Brazil, demonstrating that gender-sensitive policies such as mandatory female representation in community project boards led to a 35% increase in women's participation. Additionally, the study emphasized the role of community engagement initiatives in changing cultural perceptions about women's roles in development.

A study by Tadesse et al. (2021) in Sub-Saharan Africa found that women's engagement in community development projects is hindered by patriarchal norms that confine them to domestic responsibilities. Using a mixed-methods approach, the study demonstrated that in communities with rigid gender roles, women were less likely to hold leadership positions or participate in decision-making processes within development initiatives. Moser (2018) examined how community development programs in Kenya and South Africa integrated gender-sensitive approaches, such as targeted training for women and gender-balanced decision-making teams. The study found that these strategies significantly increased women's participation by providing them with the skills and confidence needed to engage in project leadership. A study by organization for Economic Cooperation and Development (OECD 2020), analyzed the impact of policy interventions on women's participation in community development across 30 countries. The findings indicated that projects with explicit gender policies and inclusive governance structures experienced higher levels of female participation and leadership, resulting in more sustainable community outcomes. Policy reforms were identified as a crucial factor in mitigating cultural barriers to women's participation in development projects.

1.6 Research designs and methods

This study employed a descriptive research design to systematically characterize the phenomenon of women's participation in community development projects. This design was selected for its ability to provide a comprehensive understanding of the socio-cultural and demographic factors influencing participation (Creswell & Creswell, 2018). A multi-stage sampling technique was utilized to ensure a representative and diverse sample. Where; Purposive Sampling was used in community development

projects within the Mukaa-Kitaingo ward were deliberately selected based on documented variations in levels of women's participation. This ensured that the study captured a diverse range of cultural contexts. Stratified Random Sampling, within the selected projects, the population was segmented into key demographic strata; including age, education level, and socio-economic status, to guarantee representation across these critical variables (Munava, 2015). This stratification allowed for a more nuanced analysis of how these factors intersect with women's participation. From the stratified groups, a systematic random sampling method was applied to select individual respondents. A sample size representing 10% of the total population was targeted. Ultimately, 189 respondents, comprising both group officials and members, were selected. This sample accounted for 43% of the total population of the three registered community development projects as listed by the National Council for Community Development Projects in Makueni County (National Council for Community Development Projects, 2016). Data was collected using structured questionnaires designed to capture quantitative measures of participation, leadership opportunities, and socio-cultural influences. The data were subsequently analyzed using descriptive and inferential statistical techniques to identify patterns and correlations that inform the study's objective.

Table 1. Sampling Frame

| Category | Population | Proportion | Sample proportion in |
|-----------|------------|------------|----------------------|
| | Frequency | sample | % |
| Officials | 84 | 59 | 60 |
| Members | 331 | 130 | 38 |
| Totals | 415 | 189 | 43 |

Source: Researcher 2022

1.7 Findings and Discussion

Questionnaire return rate

Table 2: Response rate

| Respondent Type | Targeted Questionnaires | | Returned Questionnaires | |
|-----------------|-------------------------|-----|-------------------------|----|
| | Frequency | % | Frequency | % |
| Respondents | 189 | 100 | 180 | 95 |
| Total | 189 | 100 | 180 | 95 |

Source: *Field data, 2022*

Table two shows that, 189 questionnaires were distributed, with 180 fully completed and returned, yielding a 95% response rate. This high response rate suggests a robust representation of the target population and aligns with best practices in survey research as argued by Dillman et al. (2014). The

number that participated was adequate to give a feel of the situation on the ground, which contributed positively to the success of this study.

Demographic Information

Table 3: Age distribution

| Marital status | Frequency | Percent(%) |
|----------------|-----------|------------|
| 20-25 years | 48 | 27 |
| 26-30 years | 42 | 23 |
| 31 -35 years | 45 | 25 |
| 50 and above | 45 | 25 |
| Total | 180 | 100.0 |

Source: *Field data, 2022*

The study examined the age distribution of respondents, revealing that 27% were aged 20–25 years, 23% were aged 26–30 years, 25% were aged 31–35 years, and 25% were aged 50 years and above. This distribution indicates that all age categories; youth, middle-aged, and the elderly were adequately represented, ensuring diverse perspectives (United Nations, 2019). Notably, the largest proportion of respondents fell within the 20–25 age bracket, followed by those aged 50 years and above.

Table 4: Gender

| Gender | Frequency | Percent |
|--------|-----------|---------|
| Female | 83 | 46 |
| Male | 97 | 54 |
| Total | 180 | 100.0 |

Source: *Field data, 2022*

Gender analysis indicated that 54% of the respondents were female, while 46% were male (Table 4). The predominance of female participants aligns with the study's focus on women's participation in community development projects. Gender balance in research is essential for understanding gender-specific contributions and challenges in community development (World Bank, 2020).

Table 5: Marital Status

| Marital status | Frequency | Percent |
|----------------|-----------|---------|
| Married | 78 | 43 |
| Single | 64 | 36 |
| Divorced | 38 | 21 |
| Total | 180 | 100.0 |

Source: *Field data, 2022*

Marital status was assessed to determine family dynamics influencing participation in community development. Findings revealed that 43% of respondents were married, 36% were single, and 21% were divorced. The predominance of married individuals suggests that a significant portion of the respondents had family responsibilities, which may influence their engagement in community initiatives (Kabeer, 2018).

Family Setup

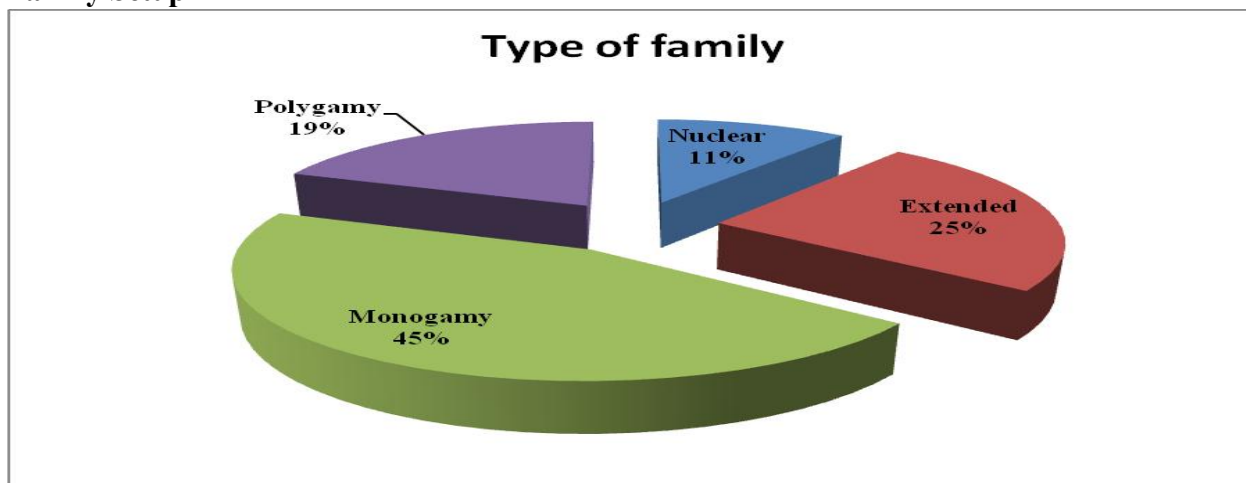


Figure 2: Family Setup
 Source: Field data, 2022

The study also explored the family backgrounds of respondents, revealing that 45% came from monogamous families, 11% from nuclear families, 25% from extended families, and 19% from polygamous families. The predominance of monogamous and nuclear family structures aligns with contemporary demographic shifts favoring smaller family units (UNDP, 2021).

Table 6: Level of Education

| Level of education | Frequency | Percent |
|--------------------|-----------|---------|
| None | 24 | 10 |
| Primary | 37 | 21 |
| Secondary | 40 | 23 |
| College | 41 | 24 |
| University | 39 | 22 |
| Total | 180 | 100.0 |

Source: Field data, 2022

Education plays a crucial role in determining engagement in community development (Sen, 1999). Findings indicate that 24% of respondents had attained college-level education, 23% had secondary education, 22% had university education, 21% had primary education, and 10% had no formal

education. The high literacy levels suggest that most participants could comprehend and respond to research instruments effectively.

Table 7: Kind of community projects

| Kind of community projects | Frequency | Percent |
|----------------------------|-----------|---------|
| Dairy | 37 | 21 |
| Water projects | 39 | 22 |
| Tailoring | 32 | 18 |
| Schools | 48 | 26 |
| Others | 24 | 13 |
| Total | 180 | 100.0 |

Source: Field data, 2022

The study identified various community projects within the research area, categorized into five main types: schools, water projects, dairy farming, tailoring, and other miscellaneous initiatives. As presented in Table 7, schools constituted the most prevalent form of community projects, accounting for 26% (n = 48) of all initiatives. This was followed by water projects at 22% (n = 39), dairy farming at 21% (n = 37), tailoring at 18% (n = 32), and other initiatives comprising 13% (n = 24). The prominence of school-related projects aligns with efforts to enhance educational infrastructure as a means of community development. For instance, the African Development Bank's support in expanding Technical and Vocational Education and Training (TVET) in Kenya has led to the transformation of rural towns this elevation of local institutions to technical institutes offering diverse courses has attracted students from various regions, thereby boosting local economies and fostering social development (African Development Bank Group, 2021).

Water projects, which ranked second in prevalence, underscore the critical need for clean and accessible water sources in communities. In Kenya, initiatives by organizations such as Hand in Hand Eastern Africa have benefited over 29,000 people across seven counties by providing essential water resources. These projects have not only improved access to water but also empowered rural communities by building capacity in various value chains, thereby enhancing livelihoods (Muswii, 2024). Dairy farming projects also play a significant role in economic empowerment within rural communities. For example, in South Africa, the Voice out Deaf farming collective has been instrumental in helping deaf individuals develop skills in agriculture and secure employment. This initiative has provided a supportive environment where workers communicate using sign language, thereby addressing communication barriers and limited opportunities faced by the deaf community (Associated Press, 2024). Tailoring projects have similarly contributed to community development. In Malawi, Development Aid from People to People (DAPP) has implemented satellite tailoring training programs, enabling young women and girls to acquire tailoring skills. These initiatives have empowered participants to establish their own tailoring businesses, thereby promoting economic self-reliance and enhancing their social standing within the community (DAPP Malawi, 2018). The distribution of these community projects suggests a prioritization of education and essential services,

reflecting efforts to address key social and economic challenges. Future policy interventions should aim to strengthen these initiatives while expanding support for emerging sectors that can drive sustainable economic transformation.

Table 8: management of community projects

| Who runs these community projects | Frequency | Percent |
|-----------------------------------|-----------|---------|
| Men | 28 | 15 |
| Women | 30 | 17 |
| Both parties | 52 | 29 |
| Government | 47 | 26 |
| Others | 24 | 13 |
| Total | 180 | 100.0 |

Source: *Field data, 2022*

The study reveals a diverse distribution of leadership in community development projects, with 15% of respondents indicating male-led management, 17% attributing leadership to women, 29% acknowledging joint management by both men and women, 27% citing government oversight, and 13% attributing leadership to other stakeholders. These findings reflect evolving governance structures in community initiatives, where traditional male dominance is gradually giving way to more inclusive management models (Munyambu, 2019; Madhowe, 2018). Joint leadership by both men and women is particularly significant, as studies suggest that gender-balanced decision-making enhances project effectiveness, inclusivity, and sustainability (Mbogori, 2014). However, the relatively low representation of women in sole leadership roles indicates persistent barriers such as socio-cultural norms, gender biases, and limited access to resources (Omweri, 2011). Government involvement at 27% aligns with decentralization policies and frameworks that seek to enhance community participation in governance (Republic of Kenya, 2010). Chikati (2009) emphasizes that multi-stakeholder participation, including governmental and non-governmental entities, is crucial for ensuring accountability and resource mobilization. Strengthening women's leadership in community projects requires targeted interventions, such as capacity-building programs, policy enforcement on gender inclusivity, and advocacy to challenge patriarchal norms that limit women's leadership opportunities (Frances, 1999). Addressing these challenges will foster equitable management structures that maximize the developmental impact of community initiatives.

Table 9: Practicing Traditional Culture

| Do you practice your traditional culture | Frequency | Percent |
|--|-----------|---------|
| Yes | 83 | 46 |
| No | 97 | 54 |
| Total | 180 | 100.0 |

Source: *Field data, 2022*

The study findings reveal a nuanced relationship between cultural practices and women's leadership participation in community development projects. Specifically, 54% of respondents acknowledged that traditional practices continue to hinder women's leadership roles, while 46% perceived no such influence. This indicates a persistent, though evolving, cultural landscape where gender norms and expectations remain contested. These findings align with prior research demonstrating that deeply ingrained patriarchal structures continue to shape leadership opportunities for women, particularly in rural and semi-urban communities (Madhowe, 2018; Mbogori, 2014). The prevalence of traditional beliefs that define leadership as a male-dominated domain has been well documented, particularly in African societies, where cultural norms often reinforce male authority in public decision-making spaces (Omweri, 2011). These restrictive cultural practices, including gendered socialization from childhood and implicit biases within family structures, continue to limit women's visibility and influence in leadership roles (Chikati, 2009). However, the fact that 46% of respondents did not perceive traditional practices as a barrier suggests that cultural shifts are underway. As educational attainment among women increases and gender equality advocacy gains momentum, more women are challenging patriarchal norms and asserting their leadership capabilities (Munyambu, 2019). Studies in various Kenyan counties have shown that women who receive leadership training and mentorship are more likely to overcome cultural barriers and actively engage in community decision-making (Madhowe, 2018). This shift is further facilitated by legal and policy interventions that promote gender parity in governance and community development initiatives (Frances, 1999).

Table 10: *Belonging to community project*

| Do you belong to any community development project | Frequency | Percent |
|--|-----------|---------|
| yes | 105 | 58 |
| no | 75 | 42 |
| Total | 180 | 100 |

Source: *Field data, 2022*

The study findings indicate that 58% of respondents actively participate in community development projects, while 42% remain uninvolved, highlighting both progress and persistent barriers to women's engagement. Research underscores the vital role women play in grassroots initiatives, particularly in health, education, and economic empowerment, contributing significantly to sustainable development (Madhowe, 2018; Mbogori, 2014). However, the notable non-participation rate suggests that structural and socio-cultural constraints, such as domestic responsibilities, limited financial access, and patriarchal norms, continue to hinder women's involvement (Omweri, 2011; Munyambu, 2019). Additionally, male-dominated decision-making structures may discourage women from engaging meaningfully in these projects (Chikati, 2009). Despite these challenges, policy interventions, increased education, and advocacy efforts promoting gender equality have facilitated gradual improvements in women's participation (Madhowe, 2018). Legal frameworks, such as the Kenyan Constitution (2010), emphasize gender inclusivity, contributing to the rising engagement rates (Munyambu, 2019). To further bridge this gap, targeted strategies—including community awareness

programs to challenge restrictive norms, financial support for women-led initiatives, and mentorship programs fostering leadership—are essential in ensuring women's full and effective participation in community development (Frances, 1999).

Table 11: Influence of Culture on Women Participation in Community Development Projects

| Women's participation in community development projects | SA | % | A | % | M | % | D | % | SD | % |
|--|----|----|----|----|----|----|-----|----|----|----|
| Women fully participate in community development projects | 45 | 25 | 53 | 29 | 29 | 16 | 32 | 18 | 14 | 3 |
| Women are given equal opportunities to participate in leadership positions | 29 | 16 | 45 | 25 | 27 | 15 | 100 | 56 | 30 | 17 |
| Women are recognized by men in community development projects | 28 | 16 | 52 | 29 | 29 | 16 | 43 | 24 | 29 | 16 |
| Family set up prohibits women from leading men | 36 | 20 | 47 | 26 | 27 | 15 | 38 | 21 | 33 | 18 |
| Culture discourages women from taking leadership positions | 27 | 15 | 41 | 23 | 26 | 14 | 42 | 23 | 45 | 25 |

Source: Field data, 2022

Women's Participation in Community Development Projects

A significant portion of respondents affirmed active female participation: 29% agreed, 25% strongly agreed, and 16% moderately agreed, totaling 70%. Conversely, 18% disagreed, and 3% strongly disagreed. These findings suggest robust engagement of women in community initiatives. However, Frances (1999) contended that women are often excluded from decision-making processes in such projects, highlighting a potential discrepancy between participation and influence.

Equal Opportunities in Leadership Positions

Regarding leadership roles, 56% of respondents disagreed, and 17% strongly disagreed that women receive equal opportunities. In contrast, 25% agreed, and 16% strongly agreed. This indicates a prevalent perception of inequality in leadership opportunities for women.

Recognition by Male Counterparts

On the topic of recognition, 29% agreed, 16% strongly agreed, and 16% moderately agreed that men acknowledge women's contributions in community projects. Meanwhile, 24% disagreed, and 16% strongly disagreed. This suggests a majority perception of male recognition, aligning with Chikati's (2009) assertion that inclusive participation is vital for project success.

Family Structure and Women's Leadership

When assessing family dynamics, 26% agreed, 20% strongly agreed, and 15% moderately agreed that familial setups discourage women from leading men. Those who disagreed comprised 21%, with 18%

strongly disagreeing. This reflects that certain family structures may impede women's leadership aspirations.

Cultural Influences on Women's Leadership

Regarding cultural impacts, 23% disagreed, 25% strongly disagreed, and 14% moderately disagreed that culture discourages women from leadership roles. In contrast, 23% agreed, and 15% strongly agreed. This suggests that while some perceive culture as a barrier, a larger proportion does not. However, this finding contrasts with earlier results on family influence and with observations by Kipuri and Ridgewell (2003), who noted cultural factors contributing to women's exclusion from public services.

1.8 Conclusion

This research presents a comprehensive analysis of women's involvement in community development initiatives, highlighting both notable advancements and ongoing socio-cultural obstacles that restrict their complete engagement. The results show that although women are participating in these projects, their involvement does not necessarily lead to significant influence, especially in leadership and decision-making positions. This aligns with previous studies (Frances, 1999; Munyambu, 2019; Mbogori, 2014), which suggest that despite policy initiatives aimed at promoting gender inclusivity, entrenched cultural and structural barriers still impede women's full participation in leadership roles within community projects. Nonetheless, this is contradicted by findings indicating that 73% of participants feel women do not have equal chances for leadership positions. This contrast highlights the ongoing issue of tokenistic inclusion, where women's roles remain predominantly focused on execution rather than on strategic decision-making. Such constraints can diminish the effectiveness of community development initiatives by omitting diverse viewpoints that are crucial for comprehensive problem-solving. The research also emphasizes the significant influence of socio-cultural elements on women's leadership opportunities. Notably, 61% of participants reported that family dynamics serve to dissuade women from taking on leadership roles over men. This finding aligns with research from Kisii County (Omweri, 2011), which found that traditional gender roles, marital status, and patriarchal family dynamics significantly restrict women's participation in community leadership. These constraints often manifest in limited autonomy, lower self-confidence, and societal expectations that prioritize women's domestic responsibilities over public leadership. The influence of cultural norms further complicates this issue. While a majority of respondents disagreed that culture actively discourages women from assuming leadership roles, a significant minority still perceive cultural restrictions as a major obstacle. This mixed response suggests that while there has been progress in challenging restrictive traditions, patriarchal attitudes remain deeply embedded in many communities. Studies in Tana River County (Madhowe, 2018) confirm that cultural beliefs continue to shape gender dynamics, affecting how women's leadership is perceived and accepted in community development settings. An encouraging finding from the study is that men's recognition of women's contributions to community development is gradually increasing. While this acknowledgment is an important step toward fostering gender equity, its impact remains limited unless it translates into tangible support for women in leadership roles. Chikati (2009) emphasizes that successful community projects require inclusive participation from all stakeholders, including male allies who actively challenge gender

biases and advocate for women's leadership. However, the persistence of a substantial minority who feel unrecognized underscores the need for targeted interventions to shift entrenched attitudes and create environments that genuinely support women's leadership. The findings align with UN Women's (2022) research, showing that countries with strong gender policies exhibit higher rates of women's leadership. In contrast to Uganda and Rwanda, where gender quotas in leadership exist, Kenya still lacks mandatory community leadership quotas.

1.8 Recommendations

The outcomes of this research have important consequences for policy development and community enhancement efforts. Tackling the identified obstacles necessitates a multi-tiered strategy that combines legal reforms, institutional changes, capacity-building programs, and community-focused initiatives. Significant policy suggestions include:

Establishing Gender-Responsive Policies. Governments and development organizations should implement and uphold gender quotas within leadership positions in community development initiatives. This approach will guarantee that women not only take part but also have a say in decision-making processes. Kenya could explore gender-balanced community leadership structures akin to Rwanda's gender governance framework.

Enhancing Leadership Competence: Structured training initiatives ought to be established to provide women with the skills necessary for leadership, negotiation strategies, and the self-assurance required to navigate decision-making environments typically dominated by men. Additionally, expanding mentorship and networking opportunities is essential to foster a supportive network for aspiring female leaders.

Community Awareness and Attitude Change Initiatives: Local awareness programs should aim to confront damaging gender stereotypes and highlight the advantages of women's leadership in community advancement. Involving men as advocates for gender equality is vital for transforming societal perceptions.

Enhancing Family Support Mechanisms: Programs that promote equitable household decision-making and encourage male spouses and family members to support women's leadership aspirations should be prioritized. Strengthening family support structures will enable more women to balance their domestic responsibilities with public leadership roles.

Leveraging Cultural and Religious Institutions for Gender Advocacy: Since cultural norms play a significant role in shaping gender roles, partnerships with cultural and religious leaders can be instrumental in redefining narratives around women's leadership. Encouraging reinterpretations of cultural practices that align with gender equality can accelerate attitudinal change at the community level.

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